Santo Domingo, Dominican Republic, February 28, 2014



To whom it may concern:

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La Colonial, S.A., is a privately-owned insurance company that after operating for 40 years has a top position in the Dominican insurance market, and is currently the only Dominican insurance company with a (B++) grade from A.M. Best. La Colonial offers its policyholders comprehensive protection plans for individuals and companies within different areas of the industry.

As a consequence of the results achieved during the first stage from March to September 2013, we carried out a second stage between September 2013 and February 2014, where the Human Resources Management, Finance and Accounting, Information Technology, Security, Maintenance, Vehicular Claims and General Risks, Legal Department and Purchasing areas were addressed. The following are the results achieved:

- Through the implementation of improvements in the distribution of activities (work load balancing) we
  were able to increase the operative efficiency by 14% in the Human Resources Management area and by
  11% in the Finance and Accounting areas.
- A tool for the scheduling of accounts payable was implemented which strengthened the management of
  cash flow and improved the level of service regarding payment to suppliers.
- A 26% improvement was achieved in the general accumulated effectiveness in the Information Technology Department regarding case resolution and/or infrastructure requirements, customer support and programming, from 83% to 104%.
- We were able to increase the level of service for the infrastructure requirement solutions, customer support and programming by 79% through the implementation of the Area Administration, Management and Follow-up Model.
- An Administration and Management Model was implemented for technological projects that uses as
  prioritization factors the impact to the business, an evaluation/review and their complexity.
- An 80% decrease was achieved regarding the average courier delivery time through the implementation
  of operative indicators and document reduction initiatives.
- A 2.2% reduction was achieved regarding the average amount of reserve per case and a reduction of 10.4% regarding the average number of days of validity of claims in the Legal Department.
- Through the implementation of the General Risk Claims Management and Control Model we were able to
  reduce the average delivery time of the preliminary report from external adjusters by 29%.
- An In Situ Service and Support Model was designed for the vehicular field which includes the development of technological tools for the follow-up and collection of claims from the scene of the accident which improved the level of service by 92% under a pilot which lasted 2 months.
- A 13% reduction was achieved regarding the cost of vehicular assistance coverage through the research and evaluation of suppliers.

At the end of the project's second stage we obtained a return on investment of **0.3 to 1** and we project an annual return on investment of **2.4 to 1**. Based on the aforementioned, we hereby highly recommend **London Consulting Group** as a consulting company that is capable of carrying out improvement projects that positively impact the entire organization.

La Colonial S.A.

Compañia de Seguros

Tng. Miguel Feris Chalas President

Lic. Cinthia Pellicce Pérez Administrative VP