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New York, USA July 2018

To whom it may concern,

INTERNATIONAL PLANNED PARENTHOOD FEDERATION/WESTERN HEMISPHERE REGION (IPPF/WHR) is an international non-profit organization which works with 50 partner organizations in 40 countries across the Americas and the Caribbean to ensure sexual and reproductive rights for all, including universal access to high-quality sexual and reproductive health services and comprehensive sexual education.

During the months of November to June 2018, IPPF/WHR worked with the international consulting firm **LONDON CONSULTING GROUP** in a reengineering project focused on implementing a Shared Service Center in order to increase the efficiency of the most recurrent operations throughout the different departments.

The most relevant improvements are listed below:

- Definition of the model and its complete integration with the organization's Intranet ensuring its continuous improvement and sustainability
- Standardization of the communication process of the information and task allocation based on workload monitoring and centralization of requests
- Service Level Agreements definition and the monitoring tools to ensure the transfer of funds to Member Associations and Collaborative Partners within the established time

Moreover, the organization's macrostructure was re-defined for greater alignment with the Federation's strategic framework and to enhance execution of key processes:

- The Deputy Regional Director, Rights and Justice position was created which centralizes the areas that add value to the organization to strengthen the Restricted Project Management
- The Deputy Regional Director, Organization Effectiveness and Membership position was created with the objective of centralizing support processes and consolidate and internal customer-oriented culture

Given the results of the project and the quality of the deliverables, the INTERNATIONAL PLANNED PARENTHOOD FEDERATION/WESTERN HEMISPHERE REGION is pleased to express complete satisfaction of the work accomplished and we recommend LONDON CONSULTING GROUP for the development of institutional strengthening projects.

Sincerely,

Giselle Carino

Regional Director & CEO